Post Design and Construction Services

"Please notify the coordinator of this section of the Professional Services Guide with any comments, concerns, or errors, by email: Construction Point of Contact."

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Construction Product Line Leader's Comments

While this guide primarily deals with professional services that occur prior to contract award, it is important to stress the support required by the A&E community during the actual construction/renovation of facilities. First of all, it is important to note that our clients require that we deliver completed facilities in the least amount of time. In many cases, this requirement is met through use of delivery order contracts already in place, which enables is to significantly speed up the award process, but this also includes assuring that the contract time required to complete the scope of work is kept to the bare minimum.

In addition, we must be able to count on the A&E of record to provide timely review of submittals and shop drawings and to expeditiously develop solutions to conflicts/omissions in the plan and specifications, as well as to assist our field offices in developing solutions to unforeseen conditions that arise during construction.

As we all know, virtually all of our construction contracts involve changes during the construction process; and in many cases, these changes involve additional time. With our commitment to our clients to complete facilities in the minimal amount of time, it is imperative that we receive prompt A&E support to have a chance of achieving this goal. In this regard, changes to the contract documents must be initiated and approved by the Contracting Officer in the field office administering the work. We have found that through Partnering appropriate contractor, designer, customer and Government representatives can develop mutual goals and work as a team to ensure that a quality and timely facility is provided within ever tightening budget constraints.

In closing, we must all realize that with shrinking budgets, reduced resources and the commitment to our clients to provide a timely finished product that we have a difficult task. The A&E of record plays a key role in our success and must be prepared to provide timely and quality service after award of a construction contract.

Communications

Direct communications with MIDLANT construction personnel is encouraged. If there is a particular question regarding requests for information, contact your MIDLANT Assistant Resident Officer in Charge of Construction to avoid potential delays.

Construction Division Personnel

For a listing of the MIDLANT construction division staff and its field offices, including phone numbers and Email addresses, please see Construction Division in LANTDIV Webpage www.efdlant.navfac.navy.mil/lantops_05/home.htm

Preconstruction Design Briefs

It may be beneficial to the ROICC to provide a brief to the ROICC team and/or customers and contractors. Contact ROICC staff for guidance on this.

Consultation During Construction

General

The A&E shall provide consultation services during the construction period as well as the design period. Such consultation may or may not be reimbursable as follows:

Non-Reimbursable Consultation:

Under paragraph 3(g) of Section 01011, "General Paragraphs", of the A&E Contract, the A&E shall promptly furnish consultation services without additional compensation. Such consultation typically occurs in the form of a Request for Information (RFI) from the Resident Officer In Charge of Construction (ROICC). Typically, RFIs include providing clarification of the intent of the drawings and specifications in response to questions which routinely arise during the course of construction and may result in preparation of amplifying drawings, specifications, amendments, change orders and cost estimates to correct errors, omissions, inconsistencies between drawings and specifications, conflicts in dimensions, lack of detail or poor design quality in the drawings and specifications. Amplifying drawings, specifications, amendments, change orders and cost estimates shall be prepared in accordance with the provisions and standards set forth in this A&E Guide. In such cases, the A&E shall assure through discussions with the ROICC the timing required for preparation of such documents to minimize delay to the construction. It is expected that the A&E will provide a response to an RFI not later than 3 working days after notification. Where the response to an RFI requires additional time, the A&E shall notify the ROICC as to the expected date of response.

• Reimbursable Consultation:

In addition to non-reimbursable consultation, reimbursable A&E services may be required for specialized consultation with LANTNAVFACENGCOM and ROICC personnel either at the site of construction or in the A&E's office regarding matters of a nature not included under "General Paragraphs" of the A&E Contract. Such consultation includes:

- a. Consultation regarding unforeseen problems or questions during construction.
- b. Consultation on critical items during construction, including, but not limited to:
 - 1. Assisting the ROICC in final field checkout of basic mechanical and electrical systems.
 - 2. Witnessing final acceptance tests for HVAC systems.
 - 3. Witnessing and certifying construction contractor compliance with field test procedures for specialized mechanical, electrical and electronic systems designed for the project. Such services shall be performed by registered professional engineers and include the A&E's certification of compliance by the construction contractor with all specified test procedures, a critique of the data obtained and the stated or implied results of the tests performed.
- c. The preparation of all changes or additions to the drawings or specifications, amendments, change orders and cost estimates resulting from a change in scope, unforeseen conditions, or other modifications. Such drawings, specifications, amendments, change orders and cost estimates shall be prepared in accordance with the provisions and standards set forth in this Professional Services Guide. In

such cases, the A&E shall assure through discussions with the ROICC the timing required for preparation of such documents to minimize delay to the construction.

- d. Evaluation of construction contractor proposed exceptions or variations to the requirements of the contract documents (beyond the scope of routine shop drawing submittal deviations).
- e. Evaluation of construction contractor Value Engineering Change Proposals (VECP).

• Basis of Payment for Reimbursable Consultation

Payment for reimbursable consultation services, whether performed in the A&E's office or at the construction site, will be made on a cost per manday (8 hour) basis. The number and cost of reimbursable consultation mandays required both at the site and in the A&E's office will be discussed during fee negotiations, and the A&E Contract will stipulate a lump sum price for consultation reflecting these negotiations. This lump sum price is contingent upon the scale, type and complexity of construction as well as the amount of funds available. It should be noted that although the lump sum contracted price for consultation reflects the anticipated amount of consultation required, no minimum amount is guaranteed. Payment for consultation services will be made on an "as requested" basis.

To establish the A&E's cost per manday for office and site consultation services and to facilitate contract modifications for changes to the amount of A&E consultation required, the A&E shall submit with his fee proposal the following unit prices for negotiation:

- a. Labor cost per day per person (average cost per person (RA or PE), including overhead and profit, for 8 hours).
- b. Labor cost per person associated with travel time (round trip) from the A&E office to the site.
- c. Travel cost per day (e.g., car operating costs or car rental) at the site.
- d. Travel cost per trip in addition to above (e.g., plane fare) to the site.
- e. Lodging cost per night per person at the site.
- f. Per diem per day per person (e.g., meals) at the site.

Changes to Negotiated/Contracted Reimbursable Consultation

If, during the course of the A&E contract, the Government wishes to change the number of contracted A&E reimbursable consultation mandays, an adjustment in contract price will be made in accordance with the negotiated unit pricing requested above and a contract modification will be issued.

Requests for Consultation

Requests for A&E consultation during construction will be sent directly from the ROICC. In most cases, the A&E will initially receive such requests by telephone and, depending upon the circumstances, a follow-up letter. In the initial contract, the ROICC and A&E shall establish the reasons for the consultation request, determine whether the A&E's consultation effort is reimbursable and, if so, an agreed upon price and schedule to perform the

consultation services using the contract unit prices for office and site consultation, the ROICC shall issue a firm fixed price order for the required services keeping within the lump sum contracted price.

• Consultation Reports

General

At the completion of each site consultation visit but prior to leaving the job site, the A&E shall submit to the ROICC a brief handwritten report of the services rendered and send one copy to the PM. Within 5 working days following the completion of each office consultation request, the A&E shall submit two copies of a final typed report to the ROICC and one copy to the PM. Each report shall include as a minimum:

- a. A cover letter indicating the A&E and Construction Contracts involved, the telephone conversation or letter requesting the site or office consultation, the order number of the consultation, and the A&E representatives who performed the services with their titles.
- b. A description of the services rendered.
- c. Persons contacted and those in attendance during the consultation. Include their telephone numbers.
- d. Problems encountered.
- e. Recommended solutions or proposed milestones for resolution.

Evaluation of Contractor Proposed Exceptions or Variations to the Contract Documents

In addition to the general requirements, consultation reports on A&E evaluation of construction contractor proposed exceptions or variations to the contract documents shall address:

- a. Whether the proposed substitution is of equal, better, or lesser quality than the design requirements.
- b. If of lesser quality, the difference in value.
- c. If of equal or better quality, the advantages to the Government in accepting the substitution at no change in contract price.

Evaluation of Construction Contractor Value Engineering Change Proposals (VECPs)

The purpose of a VECP is to achieve savings in cost by adjusting the design so as to permit more economical methods and materials of construction and still maintain the operational, functional and aesthetic quality of the facility. Note that a construction contractor VECP differs from a construction contractor proposed variation or exception to the contract documents in that a VECP must maintain at least the same level of quality as in the original design while a proposed variation or exception could lower the quality of construction. Under the VECP program, the contractor and

Government share in the savings resulting from acceptable proposals while a full credit (deduct) in the construction contract price is taken for approved variations or exceptions which are of lesser quality than the original design.

In addition to the general requirements, consultation reports on A&E evaluation of VECPs shall include:

a. The advantages and disadvantages of the VECP.

b. Economic analysis and justification for recommending approval or rejection of the VECP.

In order to avoid tacit delays to construction, Government processing time for VECPs is held to 21 calendar days from the date the ROICC receives the VECP package from the contractor. Accordingly, the A&E shall complete and forward consultation reports on VECPs to the ROICC and PM within 5 working days from the time of receipt. When the VECP is of the nature that the response requires additional time, the A&E shall notify the ROICC as to the expected date of responses. In addition, the A&E shall also forward one copy of the VECP consultation report to LANTNAVFACENGCOM Code CI47.

Design/Build Contracts

General

When a design/Build contract is awarded, the ROICC is responsible for managing/administrating both the design and construction of that particular project. The A&E needs to understand that after contract award, Administrative Contracting Office, ACO, authority is passed to the ROICC who is responsible for the execution of both the design and construction phases of a Design/Build contract.

Post-award contract administration for Design/Build projects is similar to what takes place on a Design/Bid/Build project. All technical submittals, except those normally approved by LANTDIV CI4 or their design agent, will be approved by the contractor's designer and/or CQC representative.

Design Field Support

General

Unless Supervision and Inspection Services are negotiated and contracted as a Contract Phase, the A&E has no field construction responsibilities. The ROICC is responsible for field administration and the Government's quality assurance program relative to the construction contractor's quality control program. However, to assist the ROICC in this endeavor, the A&E shall at the Government's option, provide Design Field Support.

Design Field Support consists of periodic site visits by teams of A&E personnel to observe and report on particular phases of construction or problems, ascertain the progress of construction and to assist the ROICC in quality assurance measures. The purpose of the team visits is to ascertain whether work-in-place satisfactorily meets the intent of the design and to keep the A&E aware of the status and quality of construction. As a general rule,

design field support is required for critical design elements or phases of the construction work.

The number of visits and A&E team composition will be negotiated on a case by case basis. Contributing factors include the size and complexity of the project, qualifications of ROICC personnel at the site and location of the project. The request for a site visit and the preferred A&E team composition will be determined by the ROICC. Only the design disciplines directly involved with that particular critical design element should make site visits. Visits will be coordinated and scheduled by the ROICC to allow the A&E and Government to get maximum benefit from each trip.

Partnering

LANTOPS and its customers are committed to forming a cohesive partnership with the contractor and the design agent. This partnership strives to draw on the strengths of each organization in an effort to achieve a quality project done right the first time, within budget and on schedule. The A&E is expected to fully participate in the partnering process. The number of partnering sessions and A&E team composition will be negotiated on a case by case basis. Contributing factors include the size and complexity of the project, qualifications of ROICC personnel at the site and location of the project. The request for a partnering session and the preferred A&E team composition will be determined by the ROICC. Only the design disciplines directly involved in the current phase of work should attend the session.

A&E Tasks and Responsibilities for Design Field Support

A&E participants in the construction progress reviews shall be alert to and document the presence of perceived deficiencies in the construction work and shall note potential coordination problems which may be avoidable. The construction progress review teams shall not conduct tests of equipment or systems and shall not disturb the work performed by the construction contractor in any manner that might cause the construction contract to have to perform additional work. The A&E shall provide construction contract drawings and specifications for team participants to use during the construction progress reviews.

At the conclusion of each team review, which shall take no more than six hours, the A&E shall informally advise the ROICC of any observed deficiencies in construction or coordination problems. A handwritten report of all observed deficiencies and potential coordination problems shall be prepared at the site immediately following the team reviews and given to the ROICC. One additional copy of each report shall be forwarded to the PM. The handwritten report shall identify the construction contract, the A&E firm and Government participants in the team review and their specific disciplines. Each observed construction deficiency shall be addressed separately in the report by citing the specific construction contract requirement (specification paragraph or drawing detail) which pertains to the observed deficiency and stating specifically how the observed construction differs from that required in the construction contract documents or from that intended by the designer. The A&E shall also comment on the advisability of corrective measures to be taken in such instances. The A&E shall also comment on observed coordination problems such as, for example, where installation of mechanical work and either structural work or architectural features may encounter problems due to improper layout or poor usage of available space within a ceiling cavity or utility corridor. In addition, although the A&E is not responsible contractually for construction safety, serious life safety hazards observed shall be included in the report. The post occupancy inspection report will include lessons learned in providing a quality facility that meets the user's expectations as well as identifying warranty related problems and latent defects and potential maintenance problems. Navy criteria deficiencies shall also be noted.

Shop Drawings/Submittal Review

At the Government's option, checking of shop drawings/submittals and other data submitted by the construction contractor is an A&E's responsibility. The A&E shall provide and use the shop drawing approval stamp shown in Figure 8.1 to process shop drawing submittals.

NOTE: Shop drawings/submittals shall include all submittal descriptions (SD) as listed in Section 01300, "Submittals" of the construction contract specifications.

Generally, all CONUS and select overseas projects utilize formal quality control procedures. Under these procedures, the contractor's quality control manager approves for construction all shop drawings and submittals except those specifically designated in the project specification for approval by the Contracting Officer.

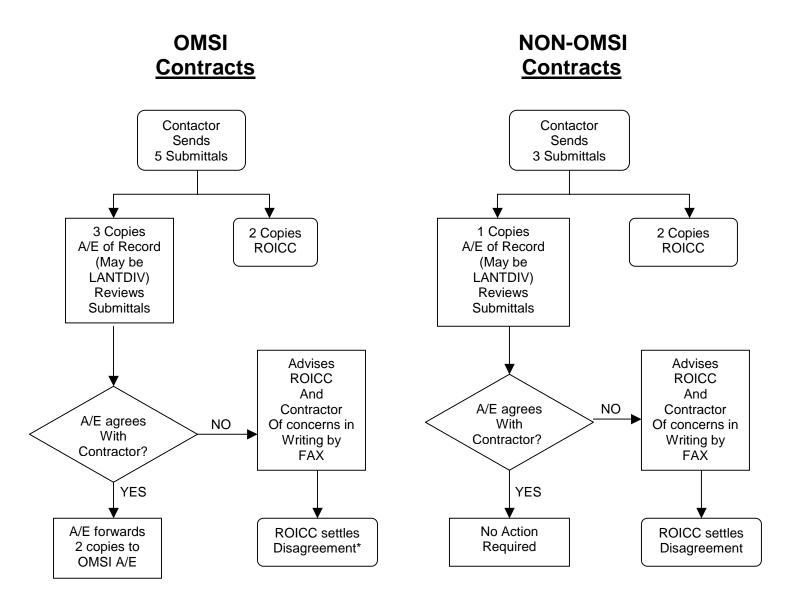
Accurate, timely review of ALL submittals including operation and maintenance data packages, is an A&E's responsibility. The sub-section entitled "Shop Drawing Review Procedures" outlines the procedure for handling submittals on all projects, including both those where the contractor's quality control manager is the approving authority and those where the Government (LANTNAVFACENGCOM or A&E firm) is the approving authority.

From the A&E view point there is no difference in the review of submittals whether the approving authority is the Government or the contractor's quality control manager. Since the contractor's quality control manager is approving the majority of the submittals for construction, then distributing approved copies to the A&E and others, these items must be reviewed promptly. It is the A&E's responsibility to immediately advise the ROICC of problems/discrepancies encountered in contractor approved submittals.

Stateside and Overseas Contracts

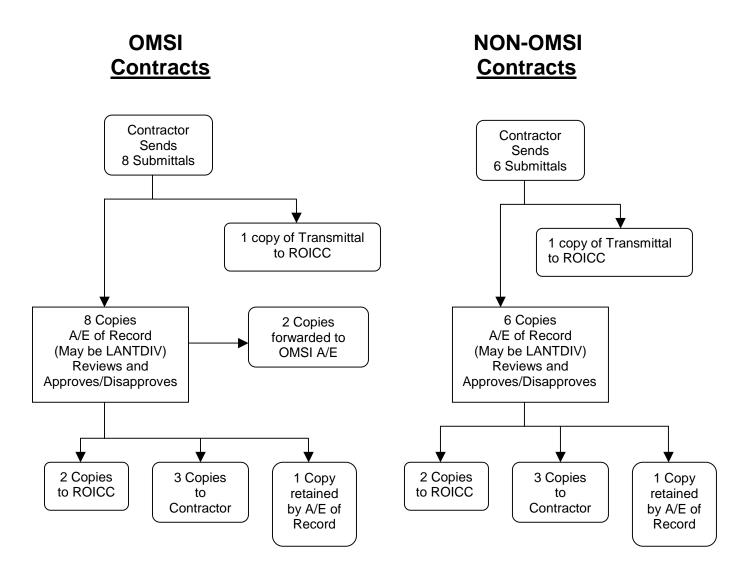
Submittals shall be submitted and distributed in accordance with the flow charts on the next 12 pages:

A. APPROVAL BY CONTRACTOR

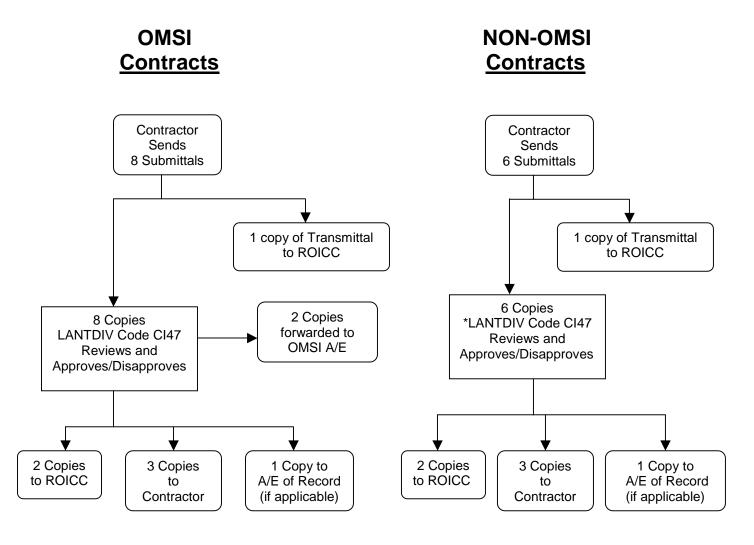


^{*}ROICC to make sure OMSI A/E receives approved submittal

B. APPROVAL BY DESIGNER (A/E)

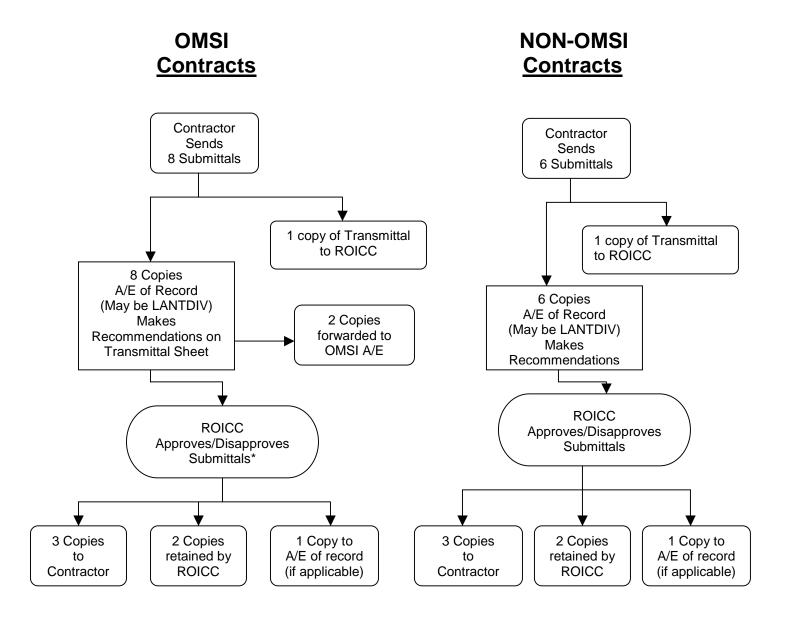


C. LANTDIV TECHNICAL APPROVALS



^{*} Note: LANTDIV reviewer may keep a copy of submittal, resulting in one less copy for Contractor.

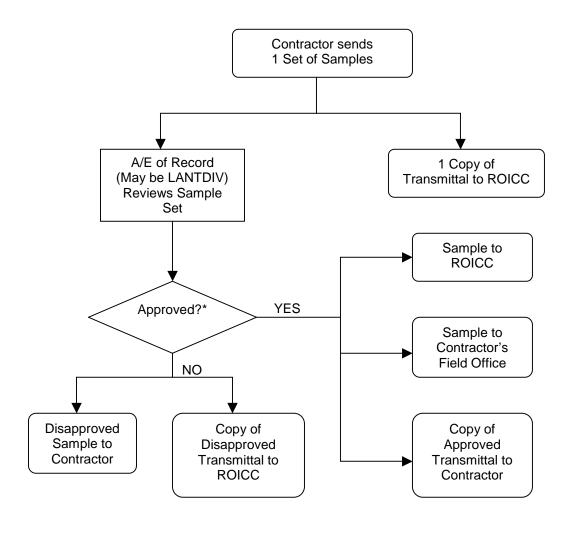
D. DEVIATION APPROVAL



*ROICC to make sure OMSI A/E receives approved deviation information.

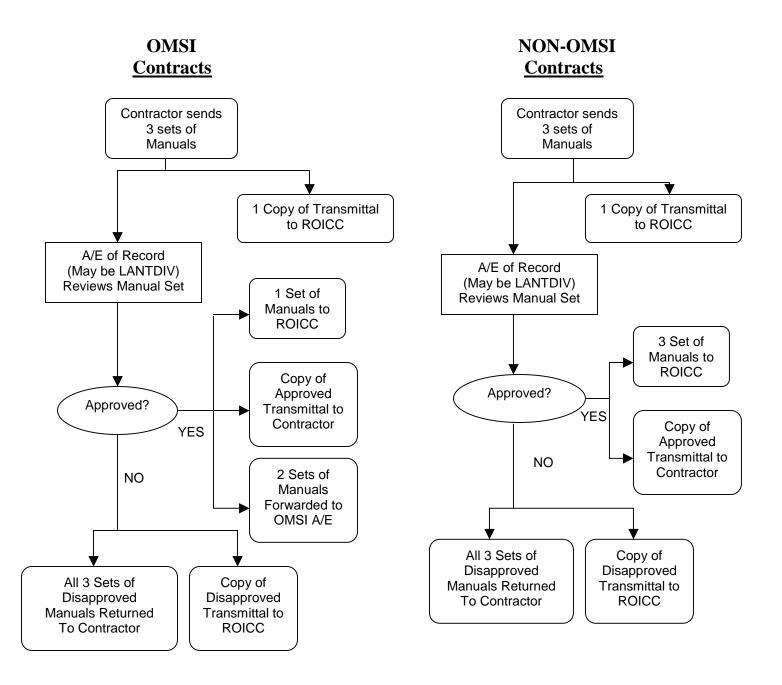
E. SAMPLES APPROVALS

OMSI and NON-OMSI Contracts

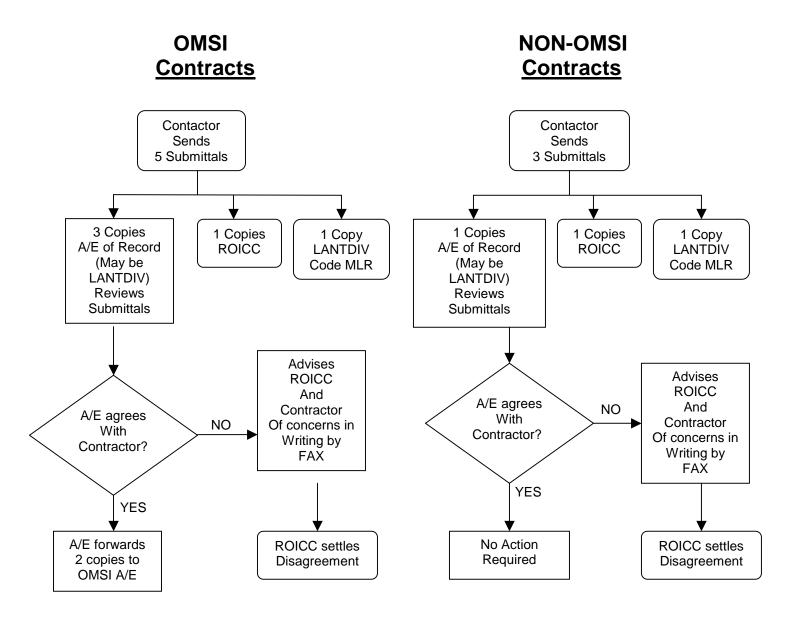


*ROICC to coordinate review and approval with LANTDIV and/or Customer as necessary.

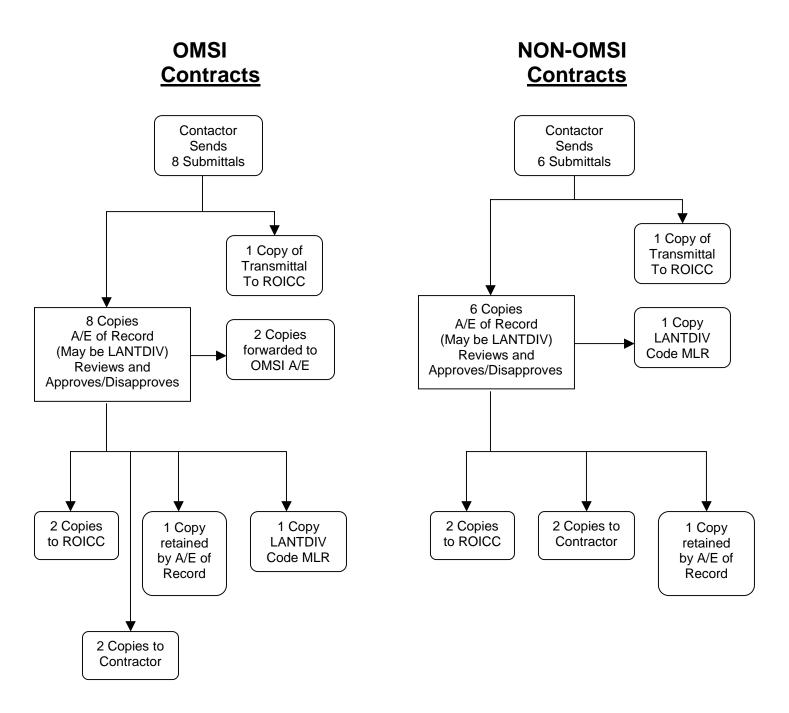
F. OPERATION & MAINTENANCE MANUALS (Includes "Data Packages")



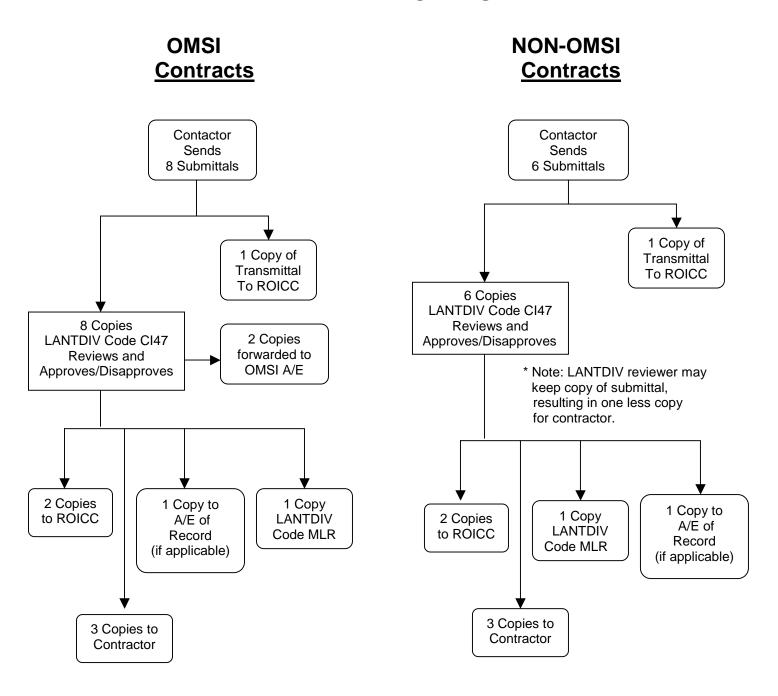
A. APPROVAL BY CONTRACTOR



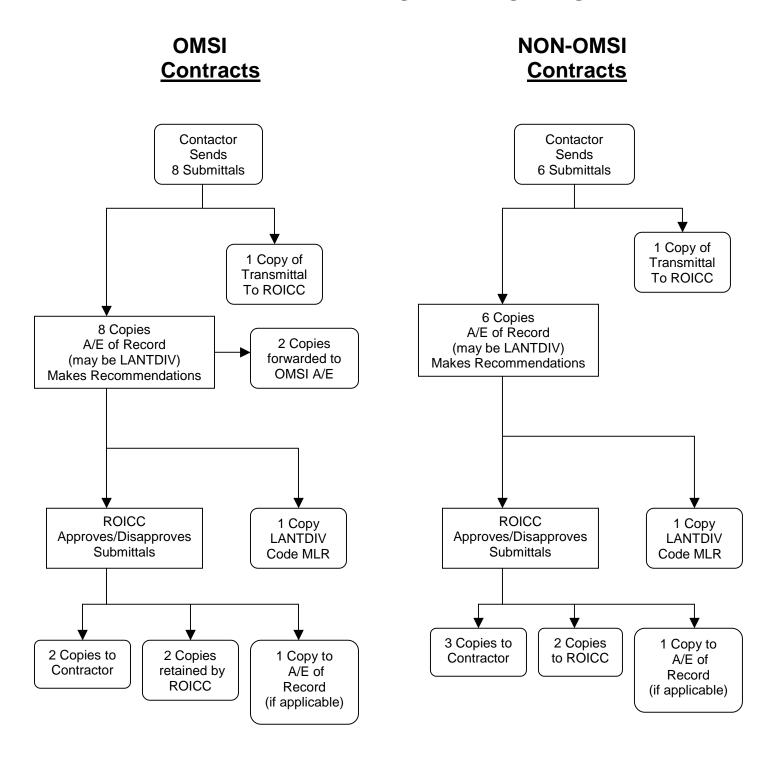
B. APPROVAL BY A/E



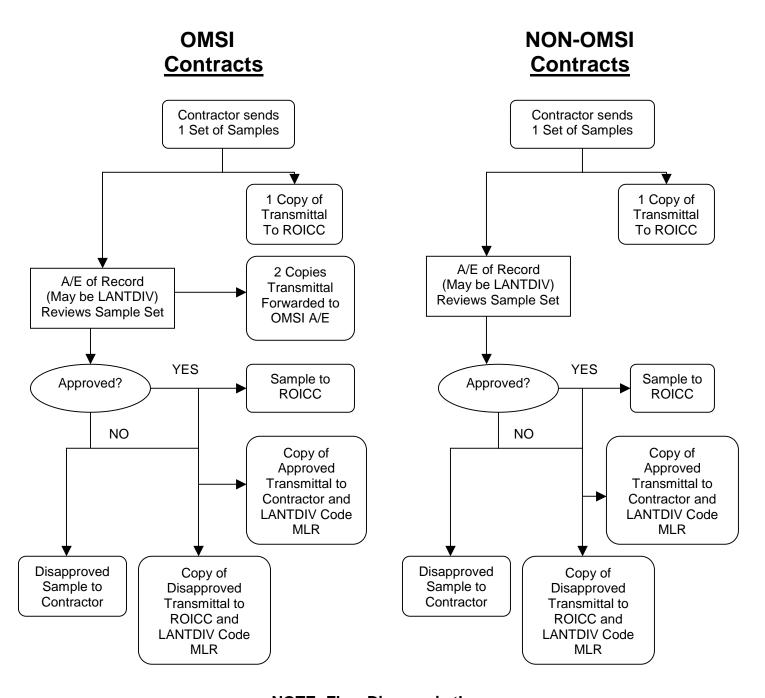
C. LANTDIV TECHNICAL APPROVALS



D. DEVIATION APPROVALS



E. SAMPLE APPROVALS



NOTE: Flow Diagram is the same

F. OPERATION & MAINTENANCE MANUALS (Includes "Data Packages")

OMSI NON-OMSI Contracts Contracts Contractor sends Contractor sends 3 Sets of Manuals 3 Sets of Manuals 1 Copy of 1 Copy of Transmittal Transmittal To ROICC To ROICC A/E of Record A/E of Record (May be LANTDIV) (May be LANTDIV) **Reviews Manuals** 1 Set of **Reviews Manuals** Manuals to **ROICC** 3 et of YES Copy of Manuals to YES Approved? Approved ROICC Transmittal to Approved? Contractor and **LANTDIV Code** Copy of NO MLR Approved Transmittal to Contractor and 2 Sets of LANTDIV Code Manuals MLR Forwarded to OMSI A/E NO All 3 Sets of All 3 Sets of Copy of Copy of Disapproved Disapproved Disapproved Disapproved Manuals Manuals Transmittal to Transmittal to returned to returned to ROICC and ROICC and Contractor Contractor LANTDIV Code **LANTDIV Code** MLR MLR

Miscellaneous Submittal Review Aspects

When a submittal must be revised by the A&E due to such reasons as changed Government requirements or correction of design deficiency, it must be forwarded to this Command (Code MLR) with an explanation for the new requirements and the estimated change in contract price for the contractor to comply with the new requirements.

Only certifications which state that the item submitted complies with the contract requirements are acceptable. A statement that the item submitted is equal to or better than the specified item will not suffice.

When a submittal cannot be reviewed within two weeks, the ROICC must be advised of the estimated date of review completion.

The contractor has also been requested to submit three copies of his submittal register to your office. It is requested that you review this register to assure that all submittals required by the contract specifications have been included. If the register is acceptable, two copies should be forwarded to the ROICC and one copy to LANTNAVFACENGCOM Code MLR. If the register is not complete, it should be returned to the contractor, with comments, for correction. One copy of the register and comments should be forwarded to the ROICC.

Record Drawings

See Post Design Services, As-Built Record Drawings, Chapter 5.